

CIN NO .: L45209MH1982PLC443003

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Date: 19th April, 2025

To, Dy. General Manager, Corporate Relationship Department, BSE Limited, P.J. Tower, Mumbai-400001 Scrip Code: 539927 To The Secretary, The Calcutta Stock Exchange Limited 7, Lyons Range, Kolkata-700001 Scrip Code: 029378

Dear Sir,

Sub: Corporate Governance Report as per Regulation 27(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Pursuant to Regulation 27(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find below the status of Corporate Governance Report of the Company for the 04th quarter and year ended 31st March, 2025.

The above reports shall be placed before the Board of Directors in its forthcoming meeting.

Kindly take the same on record & oblige.

Yours Faithfully For Likhami Consulting Limited

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Bulbul Amit Bhansali Company Secretary & Compliance Officer M .No. A33646



ANNEXURE I

Format to be submitted by listed entity on quarterly basis

1. Name of Listed Entity

Likhami Consulting Limited

2. Quarter ending : **31st March, 2025**

:

I. Composition of Board of Directors

I. (oard of Directors	1	1	1					1		
Title (Mr. / Ms)	Name of the Director	PAN \$ & DIN	Category (Chairperson/ Executive/Non – Executive / Independent / & Nominee)	Initial Date of Appointment	Date of Re- appointment	Date of cessati on	Tenu re* (in mont hs)	Date of Birth	No of Directorship in listed entities including this listed entity (Refer Regulation 17 A (1) of Listing Regulations)	No of Independent Directorship in listed entities including thi listed entity [In reference to proviso to regulation 17A(1)]	s in Audit/ Stakeholder Committee (s) Including this listed	No of post of Chairperson in Audit/Stakeho Ider Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations)
Mr.	Pradip Kumar Ghosh	PAN: AQNPG2930J DIN: 07799909	Non- Executive –Non- Independent Director	04/08/2017	13/08/2024		-	10/10/19 68	1	0	0	0
Mr.	Babu Lal Jain	PAN: AFYPJ1165J DIN: 02467622	Executive Director (Managing Director & CEO)	25/04/2006	24-05- 2024		-	10/04/19 72	1	0	0	0
	Sanjoy Kumar Singh	PAN: DNJPS8125M DIN:07684128	Non- Executive –Non- Independent Director (Chairperson)	13/12/2018	12/09/2023		-	13/12/19 85	1	0	2	0
Mrs.	Ruchi Gupta	PAN: BCDPG7924H DIN: 07283515	Woman Director / Non- Executive Independent Director	01/09/2015	01/09/2020		115	15/07/19 82	2	2	4	4
Mrs.	Heena Banga Sharma	PAN : BUSPB8776K DIN: 10193235	Woman Director / Non- Executive Independent Director	24-07-2023			20.08	23-06- 1992	2	2	3	0
Mrs.	Oshika Jain	PAN : BGEPJ7243P DIN : 10660428	Woman Director / Non- Executive Independent Director	28-06-2024			9.03	15-07- 1993	1	1	1	0
	Dipti Jayant Kashid	PAN: ASRPK9103F DIN: NA	CFO	01/09/2015			-	24/12/19 84	N.A.	N.A.	N.A.	N.A.
	Bulbul Amit Bhansali	PAN: BYOPD1695R DIN: NA	Company Secretary	11/02/2017			-	21/04/19 89	N.A.	N.A.	N.A.	N.A.
Whe	ether Regular chair	person appointed			Yes							



 Whether Chairperson is related to managing director or CEO
 No

 \$PAN of any director would not be displayed on the website of Stock Exchange

 &Category of directors means executive/non-executive/independent/Nominee. if a director fits into more than one category write all categories separating them with hyphen

 * to be filled only for Independent Director. Tenure would mean total period from which Independent director is serving on Board of directors of the listed entity in continuity without any cooling off

period.

II. **Composition of Committees** Name of Committee Whether Regular Name of Committee Category (Chairperson/Executive/Non-Date of Date of chairperson members Executive/independent/Nominee) \$ Appointment Cessation appointed 1. Audit Committee Chairperson / Non – Executive Independent Director 13/08/2018 Yes Mrs. Ruchi Gupta Non - Executive Non- Independent Director Mr. Sanjoy Kumar Singh 13/12/2018 Mrs. Oshika Jain Non – Executive Independent Director 28/06/2024 2. Nomination & Remuneration Committee Yes Mrs. Ruchi Gupta Chairperson / Non Executive - Independent Director 13/08/2018 Non – Executive Non- Independent Director Mr. Sanjoy Kumar Singh 13/12/2018 Mrs. Oshika Jain Non – Executive Independent Director 28/06/2024 Chairperson / Non Executive - Independent Director 13/08/2018 3. Risk Management Committee (if applicable) Yes Mrs. Ruchi Gupta Mr. Sanjoy Kumar Singh Non – Executive Non- Independent Director 13/12/2018 Mrs. Heena Banga Sharma Non – Executive Independent Director 24/07/2023 Chairperson / Non Executive - Independent Director 13/08/2018 4. Stakeholders Relationship Committee Yes Mrs. Ruchi Gupta Mr. Sanjoy Kumar Singh Non - Executive Non- Independent Director 13/12/2018 Mrs. Heena Banga Sharma Non – Executive Independent Director 24/07/2023 & Category of directors means executive/non-executive/independent/Nominee. if a director fits into more than one category write all categories separating them with hyphen

III. Meeting of Board of Directors							
Date(s) of Meeting (if any) in the previous quarter	Date(s) of Meeting (if any) in the relevant quarter	Whether requirement of Quorum met*	Number of Directors present*	Number of independent directors present*	Maximum gap between any two consecutive (in number of days)		
29.10.2024		Yes	6	3			
	29.01.2025	Yes	6	3	91 Days		
* to be filled in only for the cu	rrent quarter meetings						



Name of Committee & Date(s) of meeting of the committee in the relevant quarter	Whether requirement of Quorum met (details)*	Number of Directors present*	Number of independent directors present*	Date(s) of meeting of the committee in the previous quarter	Maximum gap between any two consecutive meetings in number of days*
	Yes – All Members Present	3	2	Audit Committee 29/10/2024	-
Audit Committee 29/01/2025	Yes – All Members Present	3	2	-	91 Days
	NA	NA	NA	<i>Stake holder Relationship</i> <i>Committee -29/10/2024</i>	-
Stake holder Relationship Committee 29/01/2025	Yes – All Members Present	3	2	NA	91 Days
	NA	NA	NA	Nomination & Remuneration Committee NIL	-
Nomination & Remuneration Committee NIL	NA	NA	NA	NA	NA
	Yes – All Members Present	3	2	Risk Management Committee NIL	-
Risk Management Committee29/01/2025	NA	NA	NA	NA	NA

V. Related Party Transactions						
Subject	Compliance status (Yes/No/NA) refer note below					
Whether prior approval of audit committee obtained	NA*					
Whether shareholder approval obtained for material RPT	NA*					
Whether details of RPT entered into pursuant to omnibus approval have been reviewed by Audit Committee	NA*					



Note

- 1 In the column "Compliance Status", compliance or non-compliance may be indicated by Yes/No/N.A. For example, if the Board has been composed in accordance with the requirements of Listing Regulations, "Yes" may be indicated. Similarly, in case the Listed Entity has no related party transactions, the words "N.A." may be indicated.
- 2 If status is "No" details of non-compliance may be given here.

Details of Cyber Security Incidence								
Whether as per Regulations 27(2)(ba)of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the Quarter								
Date of Event	NA	Brief Details of the Event	NA					

For Likhami Consulting Limited

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Bulbul Amit Bhansali Company Secretary & Compliance Officer M .No. A33646



VI. Affirmations
1. The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015.
2. The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015
a. Audit Committee
b. Nomination & remuneration committee
c. Stakeholders relationship committee
d. Risk management committee (applicable to the top 1000 listed entities) voluntary for entities ranked 1001 to 2000) #
3. The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.
4. The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements)
Regulations, 2015.
5. This report and/or the report submitted in the previous quarter has been placed before Board of Directors. Any comments/observations/advice of Board of Directors may be
mentioned here:
For Likhami Consulting Limited
BULBUL AMIT BHANSALI BHANSALI Baze 2025.04.19 T62225-0930' Bulbul Amit Bhansali Company Secretary & Compliance Officer M .No. A33646

Note: Information at Table I and II above need to be necessarily given in 1st quarter of each financial year. However if there is no change of information in subsequent quarter(s) of that financial year, this information may not be given by Listed entity and instead a statement "same as previous quarter" may be given.

#As per SEBI Notification 12th December, 2024 our company came in top 2000 listed entities as on 31.12.2024.

Format to be submitted by listed entity at the end of the financial year (for the whole of financial year)

I. Disclosure on website in Regulations	5	
Item	Compliance status (Yes/No/NA) refer note below	Web address
Details of business	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Terms and conditions of appointment of independent directors	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Composition of various committees of board of directors	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Code of conduct of board of directors and senior management personnel	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Details of establishment of vigil mechanism/ Whistle Blower policy	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Criteria of making payments to non-executive directors	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Policy on dealing with related party transactions	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Policy for determining 'material' subsidiaries	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Details of familiarization programmes imparted to independent directors	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Contact information of the designated officials of the listed entity who are responsible for assisting and handling investor grievances	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
email address for grievance redressal and other relevant details	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Financial results	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Shareholding pattern	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Details of agreements entered into with the media companies and/or their associates	N.A.	
Schedule of analyst or institutional investors meet and presentation made by the listed by the listed entity to analyst or institutional investors simultaneously with submission to Stock Exchange	N.A.	
Audio or Video recording and transcripts of post earnings / quarterly calls	N.A.	
New name and the old name of the listed entity	N.A.	
Advertisement as per regulation 47(1)	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html

Credit rating or revision in	N.A.	
credit rating obtained	N1 A	
Separate audited financial statements of each	N.A.	
subsidiary of the listed		
entity in respect of a		
relevant financial year		
Secretarial Compliance	N	
Report	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Materiality Policy as per	N	
Regulation 30	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Disclosure of contact	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
details of KMP who are		
authorized for the purpose		
of determining materiality		
as required under Reg		
30(5)		
Disclosure under Reg	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
30(8)		
Statement of Deviations(s)	NA	
or variations as specified		
in Reg 32		
Dividend distribution policy	N.A.	
as per Regulation 43A (as		
Applicable)		
Annual Return under	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
Section 92 of the		
Companies Act 2013		
Wheather Company has	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
provided information under		
separate section on its		
website as per Regulation		
46(2)		
Compliance with	Yes	https://www.likhamiconsulting.com/SEBI_LODR.html
regulations 46(3) with		
respect to accuracy of		
disclosure on the website		
and timely updating		



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II Annual Affirmations		
Particulars	Regulation Number	Compliance status (Yes/No/NA)refer note below
Independent director(s) have been	16(1)(b) & 25(6)	Yes
appointed in terms of specified criteria of		
'independence' and/or 'eligibility'	47/4) 47/44)9 47/4	Yes
Board composition	17(1) , 17(1A)& 17(1 C), 17 (1 D) & 17	res
	(1E)	
Meeting of Board of directors	17(2)	Yes
Quorum of Board meeting	17(2A)	Yes
Review of Compliance Reports	17(3)	Yes
Plans for orderly succession for	17(4)	Yes
appointments		
Code of Conduct	17(5)	Yes
Fees/compensation	17(6)	Yes
Minimum Information	17(7)	Yes
Compliance Certificate	17(8)	Yes
Risk Assessment & Management	17(9)	Yes
Performance Evaluation of Independent	17(10)	Yes
Directors Recommendation of the Board	17/11)	Yes
Recommendation of the Board Maximum numbers of Directorship	17(11) 17(A)	Yes
Composition of Audit Committee	18(1)	Yes
Meeting of Audit Committee	18(2)	Yes
Role of Audit Committee	18(3)	Yes
Composition of nomination & remuneration	19(1) & (2)	Yes
committee		100
Quorum for Nomination and Remuneration Committee	19(2A)	Yes
Meeting of Nomination and Remuneration Committee	19(3A)	Yes
Role of Nomination and Remuneration Committee	19(4)	Yes
Composition of Stakeholder Relationship Committee	20(1), (2) & 20(2A)	Yes
Meeting of Stakeholder Committee Meeting	20(3A)	Yes
Role of Stakeholder Relationship Committee	20(4)	Yes
Composition and role of risk management committee		Yes
Meeting of Risk Management Committee Meeting	21(3A)	Yes
Quorum of Risk Management Committee Meeting	21(3B)	Yes
Gap between the meetings of the Risk management Committee	21(3 C)	Yes
Vigil Mechanism	22	Yes
Policy for related party Transaction	23(1), (1A),(5),(6) & (8)	Yes
Prior or Omnibus approval of Audit Committee for all related party transactions	23(2), (3)	Yes
Approval for material related party transactions	23(4)	N.A.
Disclosure of related Party Transaction on consolidated basis	23(9)	Yes
Composition of Board of Directors of unlisted material Subsidiary	24(1)	N.A.
Other Corporate Governance requirements with respect to subsidiary of listed entity	24(2),(3),(4),(5) & (6)	N.A.
Annual Secretarial Compliance Report	24(A)	Yes
Alternate Director to Independent Director	25(1)	N.A.

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Maximum Directorship & Tenure	25 (2)	Yes
Appointment , Re-appointment or removal of	25(2A)	Yes
an Independent Director through Special		
Resolution or the alternate mechanism		
Meeting of independent directors	25(3) & (4)	Yes
Familiarization of independent directors	25(7)	Yes
Declaration From Independent Director	25(8) & (9)	Yes
D & O Insurance for Independent Director	25(10)	N.A.
Confirmnation with respect to appointment	25(11)	Yes
of Independent Directors who resigned from the listed entity		
Memberships in Committees	26(1)	Yes
Affirmation with compliance to code of	26(3)	Yes
conduct from members of Board of Directors		
and Senior management personnel		
Disclosure of Shareholding by Non-	26(4)	Yes
Executive Directors		
Policy with respect to Obligations of	26(2) & 26(5)	Yes
directors and senior management		
Approval of Board and shareholders for	26(6)	NA
compensation or profit sharing in connection		
with dealings in the securities of the listed		
entity		
Vacancies in respect Key Managerial	26A(1)& 26A(2)	NA
Personnel		

Note

1 In the column "Compliance Status", compliance or non-compliance may be indicated by Yes/No/N.A. For example, if the Board has been composed in accordance with the requirements of Listing Regulations, "Yes" may be indicated. Similarly, in case the Listed Entity has no related party transactions, the words "N.A." may be indicated.

2 If status is "No" details of non-compliance may be given here.

3 If the Listed Entity would like to provide any other information the same may be indicated here.

III Affirmations:

The Listed Entity has approved Material Subsidiary Policy and the Corporate Governance requirements with respect to subsidiary of Listed Entity have been complied. Not Applicable **For Likhami Consulting Limited**

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Bulbul Amit Bhansali Company Secretary & Compliance Officer M .No. A33646



Annexure IV

Format to be submitted twice a year on a half yearly basis by listed entity at the end of every 6 months of the financial year

- 1. Name of Listed Entity
- : Likhami Consulting Limited
- 2. Half Year ending : **31**st **March, 2025**
 - I. Disclosure of Loans / guarantees / comfort letters / securities etc.

A. Any loan or any other form of debt advanced by the listed entity directly or indirectly to:

Entity	Aggregate amount advanced during six months	Balance outstanding at the end of six months
Promoter or any other entity controlled by them	Nil	Nil
Promoter Group or any other entity controlled by them	Nil	Nil
Directors (including relatives) or any other entity controlled by them	Nil	Nil
KMPs or any other entity controlled by them	Nil	Nil

B. Any guarantee/ comfort letter (by whatever name called) provided by the listed entity directly or indirectly, in connection with any loan(s) or any other form of debt availed by:

Entity	Type (guarantee, comfort letter etc.)	Aggregate amount of issuance during six months	Balance outstanding at the end of six months (taking into account any invocation)
Promoter or any other entity controlled by them	Nil	Nil	Nil
Promoter Group or any other entity controlled by them	Nil	Nil	Nil
Directors (including relatives) or any other entity controlled by them	Nil	Nil	Nil
KMPs or any other entity controlled by them	Nil	Nil	Nil

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Entity	Type of security (cash, shares etc.)	Aggregate value of security provided during six months	Balance outstanding at the end of six months
Promoter or any other entity controlled by them	Nil	Nil	Nil
Promoter Group or any other entity controlled by them	Nil	Nil	Nil
Directors (including relatives) or any other entity controlled by them	Nil	Nil	Nil
KMPs or any other entity controlled by them	Nil	Nil	Nil

C. Any security provided by the listed entity directly or indirectly, in connection with any loan(s) or any other form of debt availed by:

II. Affirmations:

All loans (or other form of debt), guarantees, comfort letters (by whatever name called) or securities in connection with any loan(s) (or other form of debt) given directly or indirectly by the listed entity to promoter(s), promoter group, director(s) (including their relatives), key managerial personnel (including their relatives) or any entity controlled by them are in the economic interest of the company.

Dipti Jayant Kashid

CEO / CFO

Date : 19/04/2025

Note:

- 1. These disclosures shall exclude any loan (or other form of debt), guarantee / comfort letter (by whatever name called) or security provided in connection with any loan or any other form of debt;
 - a) by a government company to/ for the Government or government company
 - b) by the listed entity to/for its subsidiary [and joint-venture company] whose accounts are consolidated with the listed entity.
 - c) by a banking company or an insurance company ; and

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- d) by the listed entity to its employees or directors as a part of the service conditions
- 2. If the Listed Entity would like to provide any other information, the same may be indicated as Para D in the above table.

